

What is GDPR? The European Union (EU) General Data Protection Regulation (GDPR) is a law designed to update and unify the EU approach to privacy and data protection. Full text is available at the European Commission Web site (http://ec.europa.eu).

Where to start? There is already enough material on GDPR to fill a local library. Most of this information speaks to the onerous nature of the regulation and the investment needed to comply with its many articles and expectations. There is one critical item, however, that this material does not address, which is, "What do I do first?"

The simple answer is that impacted organizations must address the five most critical GDPR required actions. These include developing, implementing, and governing the following:

- Privacy governance model
- Records of processing activities
- Data protection impact assessment
- Data subject rights
- Privacy incident response.

It's all about data, isn't it? Although it may seem counterintuitive to privacy practitioners, organizations are too focused on and distracted by data when it comes to privacy compliance. In order to sustain privacy compliance and risk management efforts over time, organizations should instead start with an intimate understanding of business processes. With GDPR, the Privacy Office must be familiar with how (and why) high-risk business processes gather, use, manage, and store personal data. Armed with this understanding, the Privacy Office can make better risk-based determinations of where to focus privacy governance investments.

How can KPMG help? KPMG is different. We work alongside our clients to design, implement, and govern a self-service, on-demand, and solutions-focused approach to privacy compliance that will demonstrably deliver real business value by materially lowering the cost of compliance, lowering the cost of control, and increasing the confidence that executives have with regards to protecting at-risk personal data assets. Our approach to GDPR readiness is organized via the phases listed below.

Stakeholders and GDPR PMO					
Project planning and administration	Privacy governance and target operating model	Records of processing activities	4 Data subject rights		
Vendor management and compliance	Data protection impact assessments	7 Training, awareness, and communications	8 Incident response		
Ongoing project management and reporting					
Knowledge transfer					
Technology/automation					

RSA Archer and GDPR

GDPR compliance efforts are similar to complying to other regulatory mandates. Like other compliance management efforts, technology implementation is an integral component of GDPR enablement. It is KPMG's belief that RSA Archer can be an effective enabler to automate GDPR compliance processes by using RSA Archer's out of the box applications and questionnaire capabilities.

Archer use case	Application to GDPR program requirements	
Information Technology (IT) and security policy	 Document and centrally store policies, standards, and procedures that support compliance with GDPR requirements 	
program management	Manage policy life cycle, including policy exceptions and review cycle	
IT risk management	 Identify and tag business processes and IT assets involved in the handling and processing of EU personal data 	
	— Perform risk assessments to identify and rank risks, and link to existing controls	
	— Identify and prioritize high-risk issues	
T controls assurance	— Document, assess, and report on GDPR controls	
	 Identify any gaps or issues during controls testing that can be managed through remediation 	
	Report on GDPR compliance through control testing results	
Third-party risk management	Manage assessment of third parties to determine GDPR applicability	
	Manage assessment risk across third parties within scope of GDPR	
	— Inventory issues and remediation	
Data governance and privacy program management	 Centrally manage processing activities and capture data such as associated regions, countries, data stakeholders, roles and responsibilities, related business processes, Article 30 checklist, external data processors, safeguards, and related issues 	
	 Create data protection projects and initiate privacy impact assessments and data protection impact assessments 	
Issues management	 Centrally store and manage findings, remediation plans, and exception requests related to GDPR, leveraging existing risk assessments, control testing, or third-party assessments 	
	 Prioritize issues to react more efficiently and reduce risk and cost related to GDPR compliance gaps 	

Contact us

For more information on how KPMG can help your organization build a GDPR-ready program, contact:

Steve Stein Principal, Advisory T: 312-665-3181

E: ssstein@kpmg.com

Orson Lucas Managing Director, Advisory T: 813-301-2025

E: olucas@kpmg.com

Juliet Hodder **Alliance Director T**: 510-378-6765

E: juliethodder@kpmg.com

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